

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17**

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17**

	2014/15	2015/16		2016/17		
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000	£000	£000	£000	£000	£000
Environmental Health	1,401	1,415	1,334	1,380	(33)	1,347
Regulatory Services	112	114	78	391	(295)	96
Leisure Facilities	3,615	1,998	1,965	1,918	-	1,918
North Weald Centre	221	204	343	1,073	(789)	284
Emergency Planning	147	155	124	125	-	125
Waste Management	5,062	4,443	4,523	6,340	(1,741)	4,599
Land Drainage/Sewerage	653	764	723	818	(10)	808
Parks & Grounds	963	1,061	1,027	1,078	(31)	1,047
Car Parking	(147)	(31)	(122)	1,624	(1,780)	(156)
Forward Planning & Economic	1,427	1,433	1,668	1,816	-	1,816
Land & Property	(2,609)	(2,522)	(2,414)	741	(3,420)	(2,679)
Grand Total	10,844	9,034	9,249	17,304	(8,099)	9,205
Support & Trading Services	4,118	4,157	4,174	4,486	(168)	4,319
Support & Trading Services	(4,118)	(4,157)	(4,174)	(4,486)	168	(4,319)
Directorate Total	10,844	9,034	9,249	17,304	(8,099)	9,205
Continuing Services Budget	10,425	8,458	8,181			8,428
Continuing Services Budget - Growth	354	145	216			157
Continuing Services Budget - Savings	(345)	(319)	(393)			(144)
Total Continuing Services Budget	10,434	8,284	8,004			8,441
District Development Fund - Expenditure	507	773	1,259			762
District Development Fund - Savings	(97)	(23)	(29)			-
Invest to Save	-	-	15			2
Total District Development Fund/Invest to Save	410	750	1,245			764
Directorate Total	10,844	9,034	9,249			9,205

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17
ENVIRONMENTAL HEALTH**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Food Inspection	216	230	211	252	(5)	247	Changes in support service allocations and Neighbourhoods staff allocations have increased the original 2016/17 estimates.
Pollution Control	161	163	158	150	-	150	Changes in Neighbourhoods staff allocations have reduced the original 2016/17 estimates.
Pest Control	36	65	67	73	-	73	Changes in Neighbourhoods staff allocations have increased the original 2016/17 estimates.
Animal Welfare Service	161	155	113	59	(12)	47	The Animal Welfare Service is being carried out by LB Waltham Forest therefore achieving savings in this area from October 2015.
Neighbourhood & Rapid Response	458	477	480	498	(1)	497	This team is a first call service for the investigations and clearance of fly tips. If evidence can be gained from the debris prosecutions will arise.
Inspection Of Workplaces	121	131	118	143	-	143	Changes in Neighbourhoods staff allocations have increased the original 2016/17 estimates.
Public Conveniences	241	184	183	186	(1)	185	This budget relates to the running cost of two permanent buildings at Bakers Lane Epping and High Street Chipping Ongar, and Automatic Public Conveniences at various locations throughout the District. There are no major variations to report on this budget.
Industrial Activities - Regulation	7	10	4	19	(14)	5	Certain premises require special environmental licenses to operate and hence the income and expenditure remains virtually constant.
Grand Total	1,401	1,415	1,334	1,380	(33)	1,347	

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17
LICENSING**

	2014/15	2015/16		2016/17		
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000	£000	£000	£000	£000	£000
Licensing & Registrations	152	149	113	240	(114)	126
Public Hire Licensing	(40)	(35)	(35)	151	(181)	(30)
Grand Total	112	114	78	391	(295)	96

Staff costs account for the reductions in net expenditure for these estimates, Original to Original. Charges made for these services are generally subject to a maximum or based on cost recovery in most cases charges remain unchanged.

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17
LEISURE**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Loughton Leisure Centre	476	495	459	403	-	403	The original 2015/16 budget includes £46,000 expenditure towards the leisure management contract renewal process. The difference in budget from probable 2015/16 to original 2016/17 is due to an expected reduction in building maintenance costs within the new Leisure Management contract.
Waltham Swimming Pool	1,414	630	624	619	-	619	The budget has reduced from original 2015/16 to original 2016/17 due to staff allocation changes within Neighbourhoods Admin and Finance.
Epping Sports Centre	785	422	411	411	-	411	The budget has reduced from original 2015/16 to original 2016/17 due to staff allocation changes within Neighbourhoods Admin and Finance.
Ongar Sports Centre	940	451	471	485	-	485	The budget has increased from original 2015/16 to original 2016/17 due depreciation charges and building maintenance costs. Some of the increase has been off set by a reduction in staff allocations within Neighbourhoods Admin and Finance.
Grand Total	3,615	1,998	1,965	1,918	-	1,918	In 2014/15 the leisure centre values reduced on revaluation. This is why net expenditure is significantly higher than 2015/16 and 2016/17.

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17
NORTH WEALD AIRFIELD**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
N W Airfield Strat Action Plan	(1)	-	20	-	-	-	The consultancy exercise that commenced in 2013/14 was completed in 2014/15 with an underspend on the DDF of £20,000. This was carried forward to 2015/16, with the final invoice being paid this financial year.
North Weald Airfield	222	204	323	1,073	(789)	284	Market rents have continued a downward trend with a projected fall in income of £73,000 in 2015/16, this has been accounted for as DDF. However, a new tender was offered for the markets and the contract is expected to start in January 2016, this should see an increase in income. Hangar leases and events income have remained at similar levels.
Grand Total	221	204	343	1,073	(789)	284	

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17
EMERGENCY PLANNING**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Emergency Planning	147	155	124	125	-	125	The budget has decreased from original 2015/16 to original 2016/17 due to cessation of Essex Fire Authority agreement, this has been marked as CSB savings of £15,000.
Grand Total	147	155	124	125	-	125	

**NEIGHBOURHOODS DIRECTORATE
ESTIMATES 2016/17
WASTE MANAGEMENT**

	2014/15	2015/16		2016/17		
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure
	£000	£000	£000	£000	£000	£000
Abandoned Vehicles	70	66	73	77	-	77
Recycling	1,628	1,443	1,326	2,865	(1,509)	1,356
Refuse Collection	1,819	1,667	1,738	1,805	(54)	1,751
Street Cleansing	1,545	1,267	1,386	1,593	(178)	1,415
Grand Total	5,062	4,443	4,523	6,340	(1,741)	4,599

The new waste collection contract began on 3 November 2014. Inflation on the Biffa Contract, year on year, assumed to be 0% in line with CPI. Recycling Income Unit Rate assumed to decrease by 25%, assumed to increase costs by £133,000 in 2016/17. DDF of £53,000 has been included in 2015/16 and 2016/17 for Bin delivery.

**NEIGHBOURHOOD DIRECTORATE
ESTIMATES 2016/17
LAND DRAINAGE SEWERAGE**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
General Drainage	38	38	47	47	-	47	The main variances arise due to revisions in staff allocations. Due to the technical nature of the processes involved timings are uncertain and hence causes the fluctuations. A new post was created in 2015/16 for a Water & Pollution Control Officer, CSB growth. The DDF Expenditure of £64,000 originally shown in 2015/16 for Contaminated Land investigations has been rephased into 2016/17.
Flood Defence/Land Drainage	411	442	424	426	(10)	416	
Contaminated Land & Water Qual	204	284	252	345	-	345	
Grand Total	653	764	723	818	(10)	808	

**NEIGHBOURHOOD DIRECTORATE
ESTIMATE 2016/17
PARKS GROUNDS**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Charity - Chigwell Row Rec	54	56	64	59	-	59	This relates to open space at Chigwell Row; Lindersfield and Roebuck Lane; these are owned by charities, of which this Council is the sole trustee. The only financial transaction between the General Fund and the charities is a grant to finance ongoing expenditure. There are no major variations to this budget.
Contribution To Hra	336	356	333	353	-	353	The General Fund makes a contribution toward maintenance of HRA owned land on the basis that it is available for use by the whole community.
Countrycare	254	289	269	287	(23)	264	The fluctuations in estimates are due to staff allocation changes. The External Funding Income of £22,300 was not achieved in 2015/16 and the estimate was reduced by £20,000.
Open Spaces	246	267	264	302	(8)	294	The increase in budget is due to amendments in staff allocation and nursery recharges. There is a one off DDF in 2016/17 for Tree Planting of £10,000.
Roding Valley Development	11	30	35	15	-	15	The original and probable outturn figures for 2015/16 include a one off DDF for a survey in respect of River Roding erosion for £15,000.
Tree Service	62	63	62	62	-	62	There are no variations in the budget from original 2015/16 to original 2016/17.
Grand Total	963	1,061	1,027	1,078	(31)	1,047	

**NEIGHBOURHOOD DIRECTORATE
ESTIMATES 2016/17
TECHNICAL SERVICES OTHER ACTIVITIES**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Off-Street Car Parking	(528)	(433)	(485)	822	(1,373)	(551)	Tariff increases were introduced from 1st July 2015 and the expected increase in income of £95,000 has been revised upwards to £189,000. No further increases are planned for 2016/17. New ticket machines have been installed in 2015.
Highways General Fund	357	402	357	561	(170)	391	This service carries out work on all items at the side of highways including verges, litter bins etc. and due to the variable nature and the service staff allocations will fluctuate with demand.
Fleet Operations Dso Account	24	-	6	241	(237)	4	As well as carrying out work on the Councils fleet of vehicles, taxi and private hire vehicle testing, the service is also a licensed MOT testing station. The original budget assumed break even, however, due to the later than planned rationalisation this was not quite achieved. The service is due to relocate to the new depot at Oakwood Hill during 2016.
Grand Total	(147)	(31)	(122)	1,624	(1,780)	(156)	

**NEIGHBOURHOOD DIRECTORATE
ESTIMATES 2016/17
FORWARDING PLANNING ECONOMIC DEVELOPMENT**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Environmental Co-Ordination	40	40	6	6	-	6	This budget relates to the Councils obligations in reducing its carbon footprint. It is made up of staff allocations and hence fluctuations are due to the amount of time spent on the compilation of National Indicators. In 2015/16 and 2016/17 a significant amount of time is being invested in making sure Council buildings are meeting environmental requirements, which mean costs have been allocated to other headings such as civic offices rather than here.
Planning Policy	870	842	1,063	1,161	-	1,161	This budget represents the staff time dealing with the Local Plan and related issues. The spend for Local Plan is recorded within Planning Policy. The Local Plan budgets for 2015/16 are £435,000 and in 2016/17 £552,000, this is DDF spend.
Economic Development	290	277	254	380	-	380	Pooled funds from public, private and voluntary sector agencies responsible for the provision of services are held by Epping Forest District Council to oversee the operations. Consultants fees up by £28,000 in 2016/17. Town Centre Fund up £50,000 in 1617.
Tourism Promotion	29	32	53	17	-	17	This relates to an annual grant the Council pays towards the cost of the Waltham Abbey Tourist Information Centre. Temporary Staff here will cease operating in 2016/17.
Town Centre Enhancements	197	242	252	209	-	209	The decrease in the budget for 2016/17 is as a result of the DDF Budget for the Waltham Abbey regeneration being fully spent in 2015/16 on the provision of a Skate Park.
Neighbourhood Planning	-	-	40	43	-	43	This service has previously existed under a different heading but is now separated out. Staff allocations and recharges reflect this. It supports Local Councils who wish to adopt Neighbourhood Plans. Some government funding has been provided to support the necessary processes leading to the adoption of Plans.
Grand Total	1,427	1,433	1,668	1,816	-	1,816	

**NEIGHBOURHOOD DIRECTORATE
ESTIMATES 2016/17
LAND AND PROPERTY**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Asset Rationalisation	262	446	408	79	-	79	This Budget comprises of mainly DDF expenditure to cover specialist consultancy feasibility costs for potential development of the Councils property assets. The 2015/16 probable outturn budget includes DDF funding of £355,140, this reduces to £43,310 in 2016/17.
Brooker Rd Industrial Estate	(317)	(341)	(321)	70	(381)	(311)	This budget relates to expenditure and income for industrial units located at Cartersfield Road and Brooker Road. Rental income has fallen £12,000 from Probable to 2016/17. The reduction in 2016/17 is due to a Rent Review resulting in a decrease. The same factor caused a fall in the 2015/16 Probable together with a separate vacancy.
Business Premises	(1,739)	(1,788)	(1,742)	453	(2,137)	(1,684)	This relates to non-housing assets which include shops, doctor's surgeries, a petrol station and public houses. The Building Maintenance Recharge has increased in 2016/17 by £48,000.
David Lloyd Centre	(125)	(128)	(113)	10	(126)	(116)	This relates to the income received from the David Lloyd Centre for the ground rent, car park and the Councils share of the turnover generated by the centre. There are no significant changes to the budget.
Greenyards, Waltham Abbey	(4)	(8)	(11)	3	(15)	(12)	This relates to a Health Centre at Greenyard, Waltham Abbey. In 2016/17 net income is slightly higher due to a rent review.
Langston Rd Industrial Estate	(125)	(133)	(112)	21	(131)	(110)	This budget relates to land at Langston Road where the Council receives ground rent for properties which occupy land at the Prospect business park and seedbed centre. The reduction in the expenditure in comparison to the previous year is due to less time spent by Support Service staff. There have been no significant changes to the income received from the Prospect business park. The Council has no direct control over the management of the 42 units which are let by by EFI (Loughton) Ltd

**NEIGHBOURHOOD DIRECTORATE
ESTIMATES 2016/17
LAND AND PROPERTY**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Wayleaves	(1)	-	1	6	(4)	2	This budget relates to general wayleaves receivable by the Council. The decrease in the central overheads and the income means the overall budget is similar.
Oakwood Hill Plots	(395)	(392)	(374)	34	(410)	(376)	The Council receives ground rent for the land on which industrial units were originally erected by tenants on Oakwood Hill. There has been a slight increase in the income received from the ground rents by the Council.
Oakwood Hill Units	(165)	(179)	(150)	65	(216)	(151)	This relates to income received by the Council for service charges and rents for units at the Oakwood Hill Unit complex. The changes in staff time spent have reduced the net income in the Probable and Forward.
Grand Total	(2,609)	(2,522)	(2,414)	741	(3,420)	(2,679)	

**NEIGHBOURHOOD DIRECTORATE
ESTIMATES 2016/17
SUPPORT AND TRADING SERVICES**

	2014/15	2015/16		2016/17			
	Actual	Original Estimate	Probable Outturn	Gross Expenditure	Gross Income	Net Expenditure	
	£000	£000	£000	£000	£000	£000	
Engineering, Drainage & Water	484	492	527	539	-	539	The budget has increased from original 2015/16 to probable outturn 2015/16 and original 2016/17 due to an additional member of staff. The new post created is for a water & pollution control officer, CSB growth.
Estates & Valuation	350	373	412	400	(15)	385	The Estates and Valuation team have been transferred from Governance directorate to Neighbourhoods with effect from 1st April 2015. There are no significant changes to comment on from original 2015/16 to original 2016/17. There are currently three vacancies however these are covered by agency staff.
Grounds Maintenance	1,319	1,430	1,354	1,593	(151)	1,441	The estimates set at the start of a year are in place as if a full staff compliment will be employed. The Manager allocates his staff as the need arises and due to the current climate does not need to use too many agency staff. The depreciation charges have increased from original 2015/16 to 2016/17.
Neighbourhoods Policy Group	776	653	759	772	-	772	There has been an increase in staff allocations from original 2015/16 to original 2016/17 due to the new Council restructure.
Neighbourhoods Business Unit	542	552	585	637	-	637	The budget has increased from original 2015/16 to original 2016/17 due to a restructure, Finance has been merged with Admin to create a new cost centre heading Neighbourhoods Business Unit.
Leisure Contract Finance	175	196	81	100	-	100	The budget has decreased from original 2015/16 to original 2016/17 due to a restructure, Finance has been merged with Admin to create a new cost centre heading Neighbourhoods Business Unit. This cost centre is for the Leisure contract only.
Depots	473	463	455	447	(1)	446	There has been a decrease in staff allocations in both 2015/16 and 2016/17. During 2016 Oakwood Hill depot will replace Langston Road depot so some savings are likely to occur as the new depot is smaller.
Grand Total	4,118	4,157	4,174	4,486	(168)	4,319	

NEIGHBOURHOOD DIRECTORATE
SUBJECTIVE ANALYSIS - ORIGINAL ESTIMATES 2016/17

	Employee Expenses	Premises Related Expenses	Transport Related Expenses	Supplies And Services	Contracted Services	Support Services	Asset Charges	Internal Recharges	Asset Value	Asset Value Increase	Misc Income	Government Contributions	Other Contributions	Fees & Charges			
Environmental Health																	
Animal Welfare Service	21,700	-	1,470	3,040	15,700	17,250			59,160					(12,080)	(12,080)		47,080
Food Inspection	152,600		7,320	3,330		88,570			251,820					(4,520)	(4,520)		247,300
Inspection Of Workplaces	85,560		4,110	1,630		51,520			142,820								142,820
Neighbourhood & Rapid Response	313,540		22,140	5,560	-	156,760	-		498,000					(1,100)	(1,100)		496,900
Pest Control	44,350		2,120	330		25,680			72,480								72,480
Pollution Control	100,750		4,050	3,870		41,780			150,450								150,450
Public Conveniences		175,520		3,560		2,720	4,110		185,910		(100)			(1,000)	(1,100)		184,810
Industrial Activities - Regulation	11,840		570	90		6,850			19,350					(14,280)	(14,280)		5,070
Regulatory Services																	
Licensing & Registrations	134,790		4,660	840		99,910			240,200					(114,500)	(114,500)		125,700
Public Hire Licensing	86,590		2,830	8,520		52,690			150,630					(180,800)	(180,800)		(30,170)
Leisure Facilities																	
Epping Sports Centre		19,180		150	309,760	13,150	69,250		411,490								411,490
Loughton Leisure Centre	2,880	33,700		2,980	(244,640)	41,200	566,810		402,930								402,930
Ongar Sports Centre		37,650		2,370	293,460	13,340	137,980		484,800								484,800
Waltham Swimming Pool		20,860		2,680	515,940	12,870	66,950		619,300								619,300
North Weald Centre																	
N W Airfield Strat Action Plan																	
North Weald Airfield	421,820	292,080	29,000	51,280		242,750	35,760		1,072,690					(788,820)	(788,820)		283,870
Emergency Planning																	
Emergency Planning	52,880		3,060	10,460		58,260			124,660								124,660
Waste Management																	
Abandoned Vehicles	16,570	5,060	1,490	90	28,970	25,270			77,450					(200)	(200)		77,250
Recycling	102,080	27,300	9,180	23,550	2,401,200	178,440	123,040		2,864,790				(1,508,900)	(1,508,900)			1,355,890
Refuse Collection	101,450	30,480	9,130	86,700	1,308,500	181,330	87,160		1,804,750					(54,000)	(54,000)		1,750,750
Street Cleansing	88,460	20,200	7,970	490	1,337,650	134,350	3,960		1,593,080				(178,110)	(178,110)			1,414,970
Land Drainage/Sewerage																	
Contaminated Land & Water Qual		36,000		93,090		216,180			345,270								345,270
Flood Defence/Land Drainage	8,670	290	120	3,400	45,280	249,760	118,820		426,340				(9,370)	(1,000)	(10,370)		415,970
General Drainage						47,170			47,170								47,170
Parks & Grounds																	
Charity - Chigwell Row Rec		56,250		1,500		1,330			59,080								59,080
Contribution To Hra				353,340					353,340								353,340
Countryside	154,880	10,520	11,350	50,820		57,760	1,120		286,450				(20,240)	(2,540)	(22,780)		263,670
Open Spaces		103,220		179,970		18,980			302,170					(8,000)	(8,000)		294,170
Roding Valley Development		12,290		1,200		1,620			15,110								15,110
Tree Service		60,640		990		570			62,200				(150)	(150)			62,050
Car Parking																	
Off-Street Car Parking	67,840	234,260	6,060	40,760	297,770	114,440	60,500		821,630				(27,900)	(1,344,600)	(1,372,500)		(550,870)
Highways General Fund	20,030	391,750	1,930	500		47,430	99,550		561,190				(152,000)	(18,060)	(170,060)		391,130
Fleet Operations Dso Account	246,970	44,900	102,660	22,620		46,550	1,610		240,990		(5,000)			(231,840)	(236,840)		4,150
Forward Planning & Economic																	
Economic Development	136,850		4,870	172,100		66,360			380,180								380,180
Environmental Co-Ordination	40,100		200	4,000		19,050		(57,000)	6,350								6,350
Planning Policy	334,940		1,670	505,620		318,980			1,161,210								1,161,210
Tourism Promotion				15,000		1,670			16,670								16,670
Town Centre Enhancements						11,160	197,340		208,500								208,500
Neighbourhood Planning	30,120		100			12,870			43,090								43,090
Land & Property																	
Asset Rationalisation	18,000	4,000		39,310		17,530			78,840								78,840
Brooker Rd Industrial Estate		7,360				62,420			69,780					(381,000)	(381,000)		(311,220)
Business Premises	25,880	147,970	1,120	11,300		245,280	21,280		452,830					(2,137,000)	(2,137,000)		(1,684,170)
David Lloyd Centre						10,460			10,460					(126,350)	(126,350)		(115,890)
Greenyards, Waltham Abbey						2,790			2,790					(15,000)	(15,000)		(12,210)
Langston Rd Industrial Estate						20,950			20,950					(131,110)	(131,110)		(110,160)
Wayleaves						6,190			6,190					(4,000)	(4,000)		2,190
Oakwood Hill Plots		3,460				30,310			33,770					(410,000)	(410,000)		(376,230)
Oakwood Hill Units		28,690				35,900			64,590					(216,000)	(216,000)		(151,410)
Support & Trading Services																	
Engineering, Drainage & Water	342,730		21,680	4,630		170,060		(539,100)									
Estates & Valuation	272,470		6,940	11,920		101,460	7,000	(384,790)	15,000					(15,000)	(15,000)		
Grounds Maintenance	1,021,440	96,520	186,970	86,580		113,690	87,400	(1,441,230)	151,370			(135,370)		(16,000)	(151,370)		
Neighbourhoods Policy Group	413,280		7,000			351,240		(771,520)									
Neighbourhoods Business Unit	430,470		1,300	28,480		176,570		(636,820)									
Leisure Contract Finance	68,540		2,070	6,930		22,120		(99,660)									
Depots	6,630	329,780	440	5,830		44,310	59,860	(445,650)	1,200					(1,200)	(1,200)		
Grand Total	5,377,700	2,229,930	465,580	1,851,410	6,309,590	4,087,850	1,749,500	(4,600,090)	17,471,470	-	-	(5,100)	-	(2,032,040)	(6,230,000)	(8,267,140)	9,204,330